Cromwell Fire District

1 West Street Cromwell, CT 06416 Telephone 860-635-4420

FIRE DISTRICT OFFICE WATER DIVISION COMMUNICATION CENTER FIRE DEPARTMENT FIRE MARSHAL'S OFFICE

BOARD OF COMMISSIONERS

Budget & Oversight Committee

Tuesday, April 2, 2024, 10:00 AM

West Street Firehouse

1 West Street

Cromwell, CT

Present: Commissioners John Sokolowski (Chair), Donald Smith, Chip Darius and Donald Goranson. Also attending were Commissioners Roger Rukowicz (President), Charles Epstein and Steve Wygonowski as well as Finance Manager Michael Lupkas, Fire Chief Jason Brade, Assistant Fire Chief Richard Driscoll, Communication Manager Justin Lonergan, Executive Director Roger Hart and former Executive Director Julius Neto.

- I. <u>Call to Order</u>. The meeting was called to order at 10:02 AM by Chairman Sokolowski.
- II. <u>Approval of Agenda</u>. A motion was made by Commissioner Goranson, seconded by Commissioner Smith and unanimously approved to accept the agenda as submitted.
- III. <u>Public Comment.</u> Mr. James Rude, 25 Highridge Rd., read and submitted his comments for the meeting minutes. They are as follows: As the budget review process begins for fiscal 2024-2025, please be thoughtful of the impact your decisions will have on the taxpayers and rate payers of the Town of Cromwell. While last year's budget held the Fire District tax rate level at 3 mils, the impact on taxpayers was actually a substantial increase due to the sizeable increase in the assessed value of Cromwell properties with the most recent reevaluation.

My assessment typical of many homeowners in Town increased 30.6% so with a level mil rate my Fire District tax liability also increased 30.6%. Such an increase can only be described as sizeable-, or large, or huge, or vast or maybe outrageous?? I believe that the Commissioner's view of this fact last year was cavalier. I sincerely hope that the size of last year's tax increase is carefully considered as the coming year's budget plans are finalized.

And as the budget process continues this springtime, I also hope that the Fire district makes a more thorough effort in educating Cromwell residents on the budget details and on when the budget vote will occur. While folks can attend meetings such as this, the limitations of "Public Comment" agenda items mean that the public is required to mostly sit and listen. I strongly encourage the Fire District to hold a public presentation and discussion on the final budget, well prior to the vote, so that key budget elements can be discussed and questions raised and answered.

Please do not miss the real opportunity in the upcoming April 2024 CFD newsletter to publicize the date and time of such a public informational meeting. The same holds true for the date and time of the budget vote for the coming year. Such dates can be determined in plenty of time for publication in the next newsletter. Thank you.

IV. Old Business. There was no old business to come before the Committee.

V. New Business

A. <u>Discussion on 2024-2025 Fiscal Year, Fire/Water District Operating Budget/Equipment Reserve Fund</u>. Mr. Hart gave a power point presentation on the Fire Department and IT/Communications proposed annual budget. A copy is attached to the minutes on file in the Fire District Office. Mr. Hart worked with the Finance Director and former Executive Director to try to come up with a fiscally sound budget. He also worked with department heads. He reviewed the budget section by section.

Revenues were discussed first. He highlighted the interest income which resulted from the STIF account. That will help offset some expenditures. Property tax was based on the current mil rate. The Tournament Players Club used to be located under Miscellaneous Revenue but it was decided to make it a separate entity so it can be tracked since it occurs every year.

Transferring funds was discussed to prevent a mil rate increase. The goal was to come up with a balanced budget without a mil increase because of the reevaluation that was done on property last year. There was no nominal change in operating expenses.

The Office of the Fire Chief was discussed. Payroll increases were due to CBA's and employment agreements. The Assistant Chiefs were increased to 40 hrs./wk. starting in 2025. Mr. Hart has suggested an assessment of job performance be done because the Assistant Chiefs have been on board less than a year. If the assessment shows an increase in hours is needed, it can be budgeted.

Fire and EMS Operations was discussed next. There was a decrease in payroll but it is because overtime was split out. Mr. Hart would like to start tracking overtime. It was noted that the line item of Volunteer Medical/Physicals should be relabeled Health & Wellness. There were increases under Signals & Alarms due to increases in service agreements. There were also payroll increases due to CBA's and raises. The Fire Marshal has gone from 35 hrs./wk. to 40 hrs. There was a 4.87% increase in that area.

Communications/Buildings & Grounds was reviewed. There were payroll increases due to CBA's and step increases. There was a 6.6% increase.

Insurance/Debt Services was reviewed. The increase in employee insurance and benefits was reasonable compared to the current market. Mr. Lupkas noted that many of the numbers in the proposed budget are estimates. When better numbers become available they will be used.

Apparatus & Equipment was reviewed. The Fire Chief explained the numbers were from aging equipment that needs replacement and more equipment that is needed including gear.

The next area for review was the Equipment Reserve Fund. Mr. Hart wanted to clean up the documents a little. Consolidate and close out lines and fund needed projects, fund lines that were in the red and work on Department Head requests. Combine lines regarding Court St. and rename them Court Street Firehouse Facilities project which will give the Chief funds to use for other similar projects. They found money to make things work as best as they can without relying on the taxpayers.

The Chief had a number of new requests to come out of the Fire Equipment Reserve Fund. The Chief also had some items that would fall under Capital projects which are Projects that are \$10,000 or higher or a project that spans multiple years. The Chief explained the importance of the Stryker Stretcher line item. There are 3 stretchers and 2 are aging out. They will not be maintained much longer by the company. The Chief wanted to be fiscally responsible and not request two in the same budget. He wanted to request one now and one next year. The Chief explained the other capital items and answered the Committee's questions. The Chief will be working on an Apparatus Replacement plan for the next budget.

IT Equipment Reserve Fund was discussed. It was increased by \$500,000. \$200,000 has been designated as needed to do cameras and access control. Mr. Lonergan explained the upgrades to alarms and fiber connections. Also discussed was the control station. The object is to reduce the amount of stations and connect to the State Core on the radio system. It will give the District access to better resources and interoperability with many other agencies including the State. Mr. Lonergan has been moving forward with projects that had been on hold.

The proposed budget presented is a 7.12% increase over last year. They tried to keep this a balanced budget, and this budget will keep the mil rate the same as last year. They plan to transfer \$125,000 from the Tower fund and \$165,000 from the General Fund.

Mr. Hart had met with the Finance Director and former Executive Director, and it was determined that this budget was the best budget they could present for the District and the taxpayers. However, they were open to hear other options from Chief Brade.

Chief Brade explained the work on their budget with the Assistant Chiefs, Executive Directors and Mr. Lupkas. The Chief has concerns about his payroll and the overtime that may be expended due to lack of staff. They are also in the process of doing a hiring list. They have 22 applicants so far. The next couple of months will be tough on payroll because of transitioning old and new staff. They will need to spend some money also on testing for applicants.

The Chief put together a staffing proposal that was distributed to the Committee. A copy is attached to the minutes on file in the Fire District Office. It had 3 options on it. The first option was to transition 8 staff members 2 per platoon from part-time to full-time. The cost was \$246,137.33. The second option was to add 2 additional part-time staff at the beginning of their probationary salary 24 hrs. a day at a cost of \$398,894.92. Option 3 was to add 2 additional part-time staff at the beginning of probationary salary 12 hours a day at a cost of \$199,447.46.

The Chief explained each option and how it affects the budget. He also explained the shifts and coverage. He also noted there would need to be discussions with the Union to come up with an option that can be negotiated with them. The addition of staff would

provide more stability to the crews and provide shift coverage by a core group of people that are on duty at all times. He explained his volunteer staff are limited also in terms of filling in for staff.

The Chief explained how the call volume is increasing as well as the medical numbers. Shared Response has done a great job collecting on the medical billing part of the equation. The issue becomes when there is more than one call at a time, and it happens frequently as the Town continues to grow. This boils down to the level of service he believes the Commission is committed to providing the Town.

Legally the District holds the PSA in Town which is an agreement with OEMS that they are obligated by law to get the first ambulance out the door. They are also obligated to get a first responder to that call. The Chief feels that with the staffing they have they meet the calls extremely efficiently with very skilled crews. However, it is becoming more challenging to meet the demands of multiple calls. The Department is doing everything they can, but feel that there needs to be a couple more people on duty to meet the rising multiple call volume.

They will continue to support the volunteer program, but it may take a while before the volunteer staffing numbers can significantly impact the platoons. The Chief described the situation as trying to make things work with what they have. The Chief is trying to be fiscally responsible by suggesting two part timers be added 24 hrs. a day.

Mr. Hart is in favor of developing a plan before going forward. He suggested working as a team with the Chiefs. He specifically referred to the new situation of Cromwell Police no longer being first responders for calls. The situation became effective March 15. There is not enough data to determine how the issue will effect the Fire Department.

VI. <u>Commissioners' Comments</u>. Commissioner Darius noted that the District has spent too much time in the past trying to put out fires without enough resources. There needs to be more stability in the Department. At the very least Commissioner Darius supports Chief Brade's option one. He feels it is not responsible to not propose a staffing increase. The budget increase of \$500,000 would cause the mil rate to increase by \$0.27. They discussed the Fund Balance to cover costs. It was noted that there are significant tax increases ahead by the Town regarding the new school project and other projects that will impact the tax payers next year. It would be wise to be proactive this year if a mil rate increase is necessary even if it will be slight. Commissioner Darius proposed a half mil increase, but would be willing to settle for a quarter.

It was noted that based on the Chief's requests, Option 1 would be a \$0.13 (\$130) increase in the mil rate, Option 2 would be \$0.27 (\$270) and Option 3 would be \$0.13. It was mentioned that more staff would be able to address more calls. Revenue would go up because of the increase in calls. It was also discussed to strategize how to address public questions regarding the District's finances. Mr. Lupkas discussed the budget proposal and consideration of fund balance.

It will be a challenge to educate the taxpayers on the financial challenges of the District. Commissioner Wygonowski discussed having a strategy going forward. The increases within the last couple of years makes it seem like the District does not have a plan for staffing, equipment, etc. Commissioner Wygonowski had questions which were submitted to the Chair electronically after the meeting.

Commissioner Epstein repeated that 80% of calls are EMS. Not only is the Fire Department responsible to get the first ambulance out, they are responsible for servicing this community. They are really responsible for the second ambulance as well with call volumes going up. He discussed the situation with using other ambulance services other than Cromwell. The backup ambulance services are being bought by the hospitals who use the service for transports and not emergencies. Giving up EMS services and contracting with a hospital would be very expensive.

Commissioner Darius wanted to include budget information in the next newsletter going out next Monday if possible. He suggested some "frequently asked questions" in the newsletter regarding mil increases, budget and staffing needs, etc. The President reminded everyone of the next 2 meeting dates for the Budget Oversight Committee. He would like to have a Special Board of Commissioners' meeting next Tuesday or Wednesday, April 9 or 10 to present the Budget to the full Board of Commissioners for consideration. 30 days from that date will be Town Vote on the District budget. Regarding the public being informed about this budget, it was noted that all budget meetings are advertised and open to the public. The budget will also be posted on the Fire District website. It will also be available in hard copy at the District Office. The Board has tried a public forum of questions and discussion about the budget, but it has never been well attended. Last year there was no public session.

Chairman Sokolowski appreciated both the Executive Director's presentation with no mil increase, but also accepts the Chief's proposal to meet staffing needs.

A motion was made by Commissioner Darius, seconded by Commissioner Smith and unanimously approved to accept Option 1 of Chief Brade's staffing request which requests transitioning 8 staff members 2 per platoon, from part-time to full-time. The Committee will need to work on the impact to the budget, informing the public. Option 1 would be a mil rate increase of .13 with a cost of \$246,137.33.

A motion was made by Commissioner Darius, seconded by Commissioner Smith and unanimously approved to rescind the previous motion regarding Option 1 of Chief Brade's staffing request.

A motion was made by Commissioner Darius, seconded by Commissioner Goranson and unanimously approved to accept Options 1 and 3 of Chief Brade's staffing request increasing the mil rate by .26% at a cost of approximately \$446,000 as presented by the Chief for staffing, stabilization and adding 2 part-time staff for peak call time hours for 12 hrs./day.

VII. <u>Adjournment</u>. There being no further business, a motion was made by Commissioner Darius, seconded by Commissioner Goranson and unanimously approved to adjourn the meeting at 12:30 PM.

Respectfully submitted,

John Sokolowski, Chairman

Nancy Deegan Recording Secretary CFD Budget/Oversight Com. 4-2-24

CFD Budget/Oversight Com. 4-2-24

Cromwell Fire District FY 2024-2025

Fire Department & I.T./Communications

Proposed Annual Budget

Prepared By: Roger T. Hart



Fire District Revenue

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|---------|-----------------------------------|-------------------|---------------|-----------|--------------------|-------------|-----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 01 | General Fund | | | | | | |
| | Property Taxes-Current Year | 4,609,215 | 5,617,871 | 3,233,392 | 5,632,471 | 14,600 | 0.26% |
| 01 4110 | Property Tax-Prior Year | 26,699 | 26,300 | 8,092 | 21,523 | (4,777) | -18.16% |
| 01 4120 | Interest on Property Taxes | 19,925 | 20,200 | 10,181 | 27,736 | 7,536 | 37.31% |
| 01 4130 | Liens on Property Taxes | - | - | - | - | - | #DIV/0! |
| 01 4350 | EMS Billing | 836,198 | 813,233 | 472,839 | 977,334 | 164,101 | 20.18% |
| 01 4200 | State Grants | 119,479 | 1,832 | 160,319 | 162,151 | 160,319 | 8751.04% |
| 01 4250 | Other Grants | 22,935 | - | 500 | - | - | #DIV/0! |
| 01 4300 | Interest Income | 680 | 747 | 23,392 | 103,214 | 102,467 | 13717.11% |
| 01 4450 | Revenue Fire Marshal's Office | 19,469 | 42,400 | 7,485 | 20,000 | (22,400) | -52.83% |
| 01 4455 | Highway Recovery Money | - | - | 2,500 | 25,000 | 25,000 | #DIV/0! |
| 01 4900 | Miscellaneous Revenue | 56,716 | 25,000 | 7,713 | 12,247 | (12,753) | -51.01% |
| 01 new | Tournament - Players Championship | - | - | - | 65,000 | 65,000 | #DIV/0! |
| 01 4930 | Employee Insurance Contribution | 55,744 | 59,510 | 32,042 | 67,443 | 7,933 | 13.33% |
| 01 4995 | Operating Transfers In | 203,158 | 130,000 | 130,000 | 125,000 | (5,000) | -3.85% |
| 01 4990 | Transfer from Fund Balance | - | 175,000 | - | 165,000 | (10,000) | -5.71% |
| | TOTAL GENERAL FUND | 5,970,218 | 6,912,093 | 4,088,455 | 7,404,119 | 492,026 | 7.12% |
| 01100 | Tax Collector | | | | | | |
| | Operating Expenses | 60,740 | 61,499 | 31,203 | 64,277 | 2,778 | 4.52% |
| | TOTAL TAX COLLECTOR | 60,740 | 61,499 | 31,203 | 64,277 | 2,778 | 4.52% |

Expense: Commission/Computer Operations/Administration

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|-------------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| | | | | | | | |
| 01101 | Commission Expense | | | | | | |
| 01101 5805 | Operating Expenses | 10,467 | 10,000 | 4,523 | 10,000 | - | 0.00% |
| | TOTAL COMMISSION EXPENSES | 10,467 | 10,000 | 4,523 | 10,000 | - | 0.00% |
| | | | | | | | |
| 01103 | Computer Operations | | | | | | |
| 01103 5105 | Payroll (Less Water Division Share) | 22,664 | 26,955 | 11,738 | 27,763 | 808 | 3.00% |
| 01103 5680 | Non-Capital Equipment | 1,399 | 5,000 | 16,366 | 5,000 | - | 0.00% |
| 01103 5805 | Operating Expenses | 63,890 | 60,493 | 27,952 | 60,198 | (295) | -0.49% |
| | TOTAL COMPUTER OPERATIONS | 87,953 | 92,448 | 56,056 | 92,961 | 513 | 0.55% |
| | | | | | | | |
| 01104 | Administrative Account | | | | | | |
| 01104 5105 | Admin PR (Less Water Div Share) | 186,927 | 234,462 | 102,805 | 210,405 | (24,057) | -10.26% |
| 01104 5320 | Professional Fees | 116,450 | 131,850 | 14,818 | 120,817 | (11,033) | -8.37% |
| 01104 5370 | EMS Billing Services | 47,211 | 60,000 | 26,071 | 68,664 | 8,664 | 14.44% |
| 01104 5620 | West Street Utilities | 12,984 | 16,775 | 6,520 | 14,361 | (2,414) | -14.39% |
| 01104 5805 | Operating Expenses | 8,024 | 8,500 | 3,898 | 8,500 | - | 0.00% |
| 01104 5811 | Payroll Services | 15,162 | 17,500 | 3,876 | 17,500 | - | 0.00% |
| | TOTAL ADMINISTRATIVE ACCOUNT | 386,759 | 469,087 | 157,988 | 440,246 | (28,841) | -6.15% |

Office of the Fire Chief



Increase includes CBA, Employment Agreement payroll increases & Jan. 1, 2025, Increase Assistant Chiefs to 40 hours per week.

| Account Number | Description | Actual 22-23 (pre-audit) | FY24 Modified Budget | FY 24 YTD Actual | FY 25 Department Request | Change from FY23 Budget | % Varia |
|-------------------|---------------------------|-----------------------------|-------------------------|---------------------|-----------------------------|----------------------------|------------|
| 01110 | Office of the Fire Chief | | | | | | |
| 01110 5105 | Payroll | 209,382 | 314,407 | 149,576 | 337,641 | 23,234 | 7.39% |
| 01110 5319 | Professional Fees | - | 3,000 | 230 | 3,000 | - | 0.00% |
| 01110 5355 | Recruitment & Morale | 10,772 | 10,000 | 310 | 10,000 | - | 0.00% |
| 01110 5805 | Operating Expenses | 21,043 | 20,000 | 7,383 | 21,000 | 1,000 | 5.00% |
| | TOTAL OFFICE OF THE CHIEF | 241,197 | 347,407 | 157,499 | 371,641 | 24,234 | 6.98% |

Fire & EMS Operations



| Account Number | Description | Actual 22-23 (pre-audit) | FY24 Modified Budget | FY 24 YTD Actual | FY 25 Department Request | Change from FY23 Budget | % Variance |
|-------------------|-------------------------------------|-----------------------------|-------------------------|---------------------|--------------------------|----------------------------|---------------|
| | EMS/Fire Operations | (| | | | | |
| | Payroll | 1,122,292 | 1,120,930 | 567,217 | 1,015,405 | (105,525) | -9.41% |
| new | o/t | | | | 259,729 | 259,729 | #DIV/0! |
| 01116 5113 | Payroll - PT Fire & EMS | 476,222 | 605,534 | 281,600 | 569,229 | (36,305) | -6.00% |
| new | o/t | | | | 22,243 | 22,243 | #DIV/0! |
| 01116 5371 | Paramedic Fees | 47,745 | 51,500 | 24,441 | 53,000 | 1,500 | 2.91% |
| 01116 5372 | Volunteer Stipend | - | 30,000 | - | 37,500 | 7,500 | 25.00% |
| 01116 5373 | Contribution-Volunteer Pension Fund | 20,951 | 20,951 | - | 20,951 | - | 0.00% |
| 01116 5380 | Medicals & Physicals | 23,740 | 50,000 | 10,114 | 60,000 | 10,000 | 20.00% |
| 01116 5381 | Volunteer Medical/Physicals | - | - | - | 10,000 | 10,000 | #DIV/0! |
| 01116 5611 | Consumable Supplies-EMS | 29,898 | 40,000 | 10,770 | 40,000 | - | 0.00% |
| 01116 5612 | Consumable Supplies-Fire | 5,284 | 10,000 | 765 | 10,000 | - | 0.00% |
| 01116 5614 | Oxygen | 9,874 | 10,000 | 1,913 | 10,000 | - | 0.00% |
| 01116 5670 | Uniforms | 31,210 | 36,000 | 11,772 | 42,500 | 6,500 | 18.06% |
| 01116 5680 | Non Capital Equipment | 2,109 | 5,000 | 904 | 10,000 5,000 | | 100.00% |
| 01116 5805 | Operating Expenses | 18,731 | 17,000 | 16,404 | 20,000 | 3,000 | 17.65% |
| | TOTAL EMS/Fire OPERATIONS | 1,788,055 | 1,996,915 | 925,900 | 2,180,557 | 183,642 | 9.20% |

Fire & EMS Operations (continued)



Comcast –Water

Eversource – Holy Ap. Frontier Phone Lines

Milestone Utility S.A.

| Account Number | Description | Actual 22-23 (pre-audit) | FY24 Modified Budget | FY 24 YTD Actual | CBA Increases | rom get | % Variance |
|-------------------|---|-----------------------------|--------------------------|---------------------|---------------------------------|------------|-------------------------|
| | Signals & Alarms Non-Capital Equipment | - | | - | CBA increases | _ | #DIV/0! |
| | Operating Expenses | 164,600 | 178,772 | 141,665 | 211,100 | 32,328 | 18.08% |
| | TOTAL SIGNALS & ALARMS | 164,600 | 178,772 | 141,665 | 211,100 | 328 | 18.08% |
| | Fire Marshal | | | | | | |
| | Payroll | 121,048 | 153,084 | 55,132 | 162,626 | 9,542 | 6.23% |
| 01121 5680 | Public Education & Fire Prevention Non Capital Equipment Operating Expenses | 3,917 1,185 22,525 | 5,000 5,000 33,000 | 2,02 11,11 | Motorola S.A. | | 0.00% 0.00% 0.00% |
| | TOTAL FIRE MARSHAL | 148,674 | 196,084 | 68,73 | Crown Castle Frontier Court St. | 2 | 4.87% |

Communications/Buildings & Gr

Actual 6.6% Increase 3.5% CBA & Step

| DISP | ATCH | R |
|------|------|---|
| | | |

| Number Descripti 01122 Communications Center 01122 5105 Payroll 01122 new Overtime 01122 5350 Training 01122 5670 Uniforms 01122 5805 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION Buildings & Grounds 01140 5430 R & M 01140 5451 Repairs & Maintenance - Commoder 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Commoder 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training 01160 5351 Career Training | | Actual | FY24 Modified | FY 24 YTD | 3.5% CBA & Step ge from | | % |
|---|----------------------|-------------------|---------------|-----------|-------------------------|----------------------|----------|
| 01122 5105 Payroll 01122 new Overtime 01122 5350 Training 01122 5670 Uniforms 01122 5680 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO TOTAL BUILDINGS & GRO Total Buildings | Description | 22-23 (pre-audit) | Budget | Actual | Increase | ot | Variance |
| 01122 new Overtime 01122 5350 Training 01122 5670 Uniforms 01122 5680 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Uniforms 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO Total Buildings | s Center | | | | | | |
| 01122 5350 Training 01122 5670 Uniforms 01122 5680 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO Total Buildings Training Onling | | 473,776 | 503,082 | 251,182 | 460,948 | (42, 134) | -8.38% |
| 01122 5670 Uniforms 01122 5680 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION 01140 Buildings & Grounds 01140 5430 R & M 01140 5451 Repairs & Maintenance - Color St | | | | | 75,378 | 75,378 | #DIV/0! |
| 01122 5680 Non-Capital Equipment 01122 5805 Operating Expenses TOTAL COMMUNICATION 01140 Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Compairs & Maintenance - W 01140 5452 Repairs & Maintenance - Compairs & Maintenance - Com | | 7,537 | 13,000 | 1,195 | 13,000 | - | 0.00% |
| 01122 5805 Operating Expenses TOTAL COMMUNICATION 01140 Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Compairs & Maintenance - Work & Maintenance - Work & Maintenance - Work & Maintenance - Compairs & | | 2,494 | 3,700 | 545 | 3,700 | - | 0.00% |
| ## TOTAL COMMUNICATION O1140 Buildings & Grounds | ment | 2,654 | 5,500 | 365 | 5,500 | - | 0.00% |
| 01140 Buildings & Grounds 01140 5105 Payroll 01140 5430 R & M 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training | es | 29,987 | 67,740 | 22,554 | 64,240 | (3,500) | -5.17% |
| 01140 5105 | ICATIONS CENTER | 516,447 | 593,022 | 275,841 | 622,766 | 29,744 | 5.02% |
| 01140 5105 | | | | | | | |
| 01140 5430 R & M 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training | unds | | | | | | |
| 01140 5451 Repairs & Maintenance - Co 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training | | 50,107 | 46,532 | 26,576 | 54,317 | 7,785 | 16.73% |
| 01140 5452 Repairs & Maintenance - W 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training | | 48,990 | - | - | - | - | #DIV/0! |
| 01140 5453 Repairs & Maintenance - Co 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 5350 Training | nance - Court Street | 33,058 | 35,000 | 18,841 | 35,000 | - | 0.00% |
| 01140 5621 Utilities-Court St 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | nance - West Street | 26,029 | 25,000 | 17,204 | 35,000 | 10,000 | 40.00% |
| 01140 5622 Utilities-West St 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | nance - Coles Road | 28,414 | 35,000 | 24,831 | 35,000 | - | 0.00% |
| 01140 5623 Utilities-Coles Rd 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | | 52,470 | 72,000 | 25,706 | 65,000 | (7,000) | -9.72% |
| 01140 5670 Uniforms 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | | 13,125 | 16,560 | 2,442 | 15,000 | (1,560) | -9.42% |
| 01140 5805 Operating Expenses TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | | 38,236 | 60,960 | 13,542 | 55,000 | (5,960) | -9.78% |
| TOTAL BUILDINGS & GRO 01160 Training 01160 5350 Training | | 654 | 1,000 | 353 | 1,000 | - | 0.00% |
| 01160 Training 01160 5350 Training | es | 546 | 1,000 | 165 | 1,000 | - | 0.00% |
| 01160 5350 Training | GS & GROUNDS | 291,629 | 293,052 | 129,660 | 296,317 | 3,265 | 1.11% |
| 01160 5350 Training | | | | | | | |
| | | 21,884 | 45,000 | 16,311 | 50,000 | 5,000 | 11.11% |
| UTTOU 5351 TCareer Training | | 2,277 | · | 10,311 | 50,000 | 5,000 | #DIV/0! |
| TOTAL TRAINING | 2 | 24,161 | 45,000 | 16,311 | 50,000 | 5,000 | #DIV/O! |

Insurance/Debt Services

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|---------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 01220 | Insurance and Benefits | | | | | | |
| 01220 5200 | Payroll Tax Expense | 202,475 | 204,881 | 107,420 | 225,045 | 20,164 | 9.84% |
| 01220 5210 | Unemployment Compensation | - | 3,000 | - | 3,000 | - | 0.00% |
| 01220 5230 | Worker's Compensation Insurance | 71,487 | 111,850 | 117,585 | 129,344 | 17,494 | 15.64% |
| 01220 5240 | Dental Insurance | 28,282 | 30,965 | 12,018 | 34,062 | 3,097 | 10.00% |
| 01220 5260 | Medical Insurance | 507,403 | 533,500 | 192,371 | 578,500 | 45,000 | 8.43% |
| 01220 5270 | Life Insurance | 9,864 | 10,000 | 4,015 | 10,000 | - | 0.00% |
| 01220 5290 | Pension-Employer | 56,177 | 64,191 | - | 67,495 | 3,304 | 5.15% |
| 01220 5291 | Pension-MERS | 319,444 | 411,754 | 146,556 | 451,525 | 39,771 | 9.66% |
| 01220 5520 | Property/Liability Insurance | 70,584 | 81,172 | 79,274 | 87,202 | 6,030 | 7.43% |
| | TOTAL INSURANCE AND BENEFITS | 1,265,716 | 1,451,313 | 659,240 | 1,586,172 | 134,859 | 9.29% |
| 01260 | Debt Service | | | | | | |
| 01260 5910 | Debt Service-Interest | 91,270 | 84,437 | 44,750 | 74,207 | (10,230) | -12.12% |
| 01260 5920 | Debt Service-Principal | 402,857 | 454,445 | 454,444 | 463,889 | 9,444 | 2.08% |
| | TOTAL DEBT SERVICE | 494,127 | 538,882 | 499,194 | 538,096 | (786) | -0.15% |

Apparatus & Equipment

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|---------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 01300 | Apparatus & Equipment | | | | | | |
| 01300 5105 | Payroll | 41,717 | 43,362 | 21,247 | 45,210 | 1,848 | 4.26% |
| 01300 5420 | Repairs & Maintenance-Equipment | 41,939 | 45,000 | 22,788 | 50,000 | 5,000 | 11.11% |
| 01300 5430 | Repairs & Maintenance-Vehicles | 17,436 | 60,000 | 32,877 | 65,000 | 5,000 | 8.33% |
| 01300 5611 | Consumable Supplies | 16,624 | 15,000 | 4,823 | 16,000 | 1,000 | 6.67% |
| 01300 5613 | Fuel/Oil | 27,707 | 33,000 | 13,628 | 35,000 | 2,000 | 6.06% |
| 01300 5670 | Uniforms | 1,822 | 1,250 | 653 | 1,250 | - | 0.00% |
| 01300 5680 | Non-Capital Equipment | 9,475 | 10,000 | 2,953 | 10,000 | - | 0.00% |
| 01300 5805 | Operating Expenses | 1,062 | 1,500 | 165 | 1,500 | - | 0.00% |
| | TOTAL APPARATUS & EQUIPMENT | 157,783 | 209,112 | 99,134 | 223,960 | 14,848 | 7.10% |

Equipment Reserve Fund Director Recommended

- Combine Similar Lines
 - Fund Needed Projects
 - Consolidate/Close Out Lines
- Fund Lines that are in the Red
 - From Holding Account & Over Funded Lines
 - Clean up for Audits
- New Department-Head Requests

| | Account | Budget | Budget | Budget Adj. | Updated | Expended | Expended | Expended | | Total | |
|--|------------|-------------|------------|------------------|-------------|-----------|-----------|------------|------------|------------|-------------|
| Description | Number | Prior Years | 2023-2024 | Closing Accounts | Budget | Prior Yrs | 2023-2024 | Total | Encumbered | Committed | Balance |
| Closed Projects & Uncommitted Fund Balance | | 7,867,171 | 27,000 | (43,201) | 7,850,970 | 7,726,119 | 124,851 | 7,850,970 | - | 7,850,970 | (0) |
| Holding Account for Closed Funds (9999) | 31-5780 | | | 22,201.01 | 22,201.01 | | | - | | - | 22,201.01 |
| Bunk room door/wall/window modification | 31604-7310 | 14,000.00 | | | 14,000.00 | | | - | | - | 14,000.00 |
| Bunk room Men's/Women's plumbing facilities | 31604-7310 | 10,000.00 | | | 10,000.00 | | | - | | - | 10,000.00 |
| Cabling for Chief's Office move | 31604-7310 | 1,152.83 | | | 1,152.83 | | | - | | - | 1,152.83 |
| Ambulance EMS Chart Computers/IPADS (4) | 31702-5740 | 5,500.00 | | | 5,500.00 | | | - | | - | 5,500.00 |
| IPAD Replacement (13) | 31702-5740 | 285.58 | | | 285.58 | | | - | | _ | 285.58 |
| Switch / UPS Redundancy (50%) | 31702-5740 | 5,000.00 | | | 5,000.00 | | | - | | - | 5,000.00 |
| Turn out Gear Replacement | 31706-5740 | | 30,000.00 | | 30,000.00 | | | - | 13,542.91 | 13,542.91 | 16,457.09 |
| SCBA Replacement | 31707-5740 | | 50,000.00 | | 50,000.00 | | | - | | - | 50,000.00 |
| Equipment Replacement Account | 31708-5740 | | 100,000.00 | 50,000.00 | 150,000.00 | | | - | | - | 150,000.00 |
| Alarm Panel Upgrade - Replace Associated | 31709-5740 | | 30,000.00 | | 30,000.00 | | | - | | - | 30,000.00 |
| 2 Case Commander Systems | 31711-5740 | | 4,500.00 | | 4,500.00 | | | - | | - | 4,500.00 |
| Water Dispensers | 31712-5780 | | 10,000.00 | | 10,000.00 | | | - | | - | 10,000.00 |
| Equipment Replacement Account | 31715-5740 | 250,000.00 | | | 250,000.00 | | | - | | - | 250,000.00 |
| Fire hose replacement | 31716-5740 | 10,526.03 | | | 10,526.03 | | | - | | - | 10,526.03 |
| Replacement for Staff 1 | 31717-5710 | | 45,000.00 | | 45,000.00 | | | - | | - | 45,000.00 |
| HEAT/AC Dispatch Mini Split | 31728-5775 | | 30,000.00 | | 30,000.00 | | 22,690.00 | 22,690.00 | | 22,690.00 | 7,310.00 |
| Scott Air Packs / SCBA Replacement | 31750-5740 | 20,000.00 | | | 20,000.00 | | | - | | - | 20,000.00 |
| State Fiber Connection / Control Station Replacement | 31757-5320 | 20,000.00 | | | 20,000.00 | | | - | | - | 20,000.00 |
| Training Building stairs and railing with Inspection | 31762-5780 | 17,000.00 | | | 17,000.00 | | | - | | - | 17,000.00 |
| (8) MSA 4-Gas Meter Replacement: (6) Fire + (2) I | 31763-5740 | 1,238.85 | | | 1,238.85 | | | - | | - | 1,238.85 |
| Turn Out Gear Replacement | 31784-5740 | 21,407.09 | | | 21,407.09 | | 21,407.09 | 21,407.09 | | 21,407.09 | (0.00) |
| FMO Investigation vehicle & cap | 31800-5710 | 647.23 | | | 647.23 | | | - | | - | 647.23 |
| Hurst Tool Replacement | 31819-5700 | 6,000.00 | | | 6,000.00 | | | - | | - | 6,000.00 |
| Phone System | 31829-5700 | 52,148.41 | | | 52,148.41 | | 42,525.54 | 42,525.54 | 27,129.83 | 69,655.37 | (17,506.96) |
| Facilities Maintenance Program | 31830-5700 | (10,554.87) | | | (10,554.87) | | | - | | - | (10,554.87) |
| West Street Front Apron repairs | 31830-5775 | 9,365.00 | | | 9,365.00 | | | - | | - | 9,365.00 |
| Coles Road Firehouse Cooling System (Emergency | | | | 21,000.00 | 21,000.00 | | | - | 20,386.00 | 20,386.00 | 614.00 |
| Murphy beds (6) | 31939-5800 | 12,735.25 | | | 12,735.25 | | | - | | - | 12,735.25 |
| Cromwell Fire Department Strategic Plan | 31939-5800 | 18,556.00 | | | 18,556.00 | | | - | | - | 18,556.00 |
| Coles Road Roof | 31941-5430 | | 80,000.00 | | 80,000.00 | | 73,800.00 | 73,800.00 | | 73,800.00 | 6,200.00 |
| Fit Testing Machine Replacement | 31947-5740 | (4,592.43) | | | (4,592.43) | | -5,591.06 | (5,591.06) | | (5,591.06) | 998.63 |
| Apparatus, Ambulance & Equipment (bonds) | 31949-5710 | 213,032.90 | | | 213,032.90 | | 5,828.28 | 5,828.28 | 20,505.34 | 26,333.62 | 186,699.28 |
| Air compressor - Court St apparatus bay | 31952-5740 | 3,892.20 | | | 3,892.20 | | | - | | - | 3,892.20 |
| Active Projects | | 677,340 | 379,500 | 93,201 | 1,150,041 | - | 160,660 | 160,660 | 81,564 | 242,224 | 907,817 |
| Total | | 8,544,511 | 406,500 | 50,000 | 9,001,011 | 7,726,119 | 285,511 | 8,011,629 | 81,564 | 8,093,194 | 907,817 |

| Description | Account | Budget | Budget | Budget Adj. | Updated | Expended | Expended | Expended | | Total | Delevee |
|--|------------|-------------|------------|------------------|-------------|-----------|-----------|------------|------------|------------|-------------|
| Description | Number | Prior Years | 2023-2024 | Closing Accounts | Budget | Prior Yrs | 2023-2024 | Total | Encumbered | Committed | Balance |
| Closed Projects & Uncommitted Fund Balance | | 7,867,171 | 27,000 | (43,201) | 7,850,970 | 7,726,119 | 124,851 | 7,850,970 | - | 7,850,970 | (0) |
| Holding Account for Closed Funds (9999) | 31-5780 | | | 22,201.01 | 22,201.01 | | | - | | - | 22,201.01 |
| Court Street Fire House F | | THE RESERVE | 3160 | 4-7310 | | 000 | 10, | 000 | | 2 | 25,153 |
| Ambulance EMS Chart Computers/IPADS (4) | 31702-5740 | 5,500.00 | | | 5,500.00 | | | - | | - | 5,500.00 |
| IPAD Replacement (13) | 31702-5740 | 285.58 | | | 285.58 | | | - | | - | 285.58 |
| Switch / UPS Redundancy (50%) | 31702-5740 | 5,000.00 | | | 5,000.00 | | | - | | - | 5,000.00 |
| Turn out Gear Replacement | 31706-5740 | | 30,000.00 | | 30,000.00 | | | - | 13,542.91 | 13,542.91 | 16,457.09 |
| SCBA Replacement | 31707-5740 | | 50,000.00 | | 50,000.00 | | | - | | - | 50,000.00 |
| Equipment Replacement Account | 31708-5740 | | 100,000.00 | 50,000.00 | 150,000.00 | | | - | | - | 150,000.00 |
| Alarm Panel Upgrade - Replace Associated | 31709-5740 | | 30,000.00 | | 30,000.00 | | | - | | - | 30,000.00 |
| 2 Case Commander Systems | 31711-5740 | | 4,500.00 | | 4,500.00 | | | - | | - | 4,500.00 |
| Water Dispensers | 31712-5780 | | 10,000.00 | | 10,000.00 | | | - | | - | 10,000.00 |
| Equipment Replacement Account | 31715-5740 | 250,000.00 | | | 250,000.00 | | | - | | - | 250,000.00 |
| Fire hose replacement | 31716-5740 | 10,526.03 | | | 10,526.03 | | | - | | - | 10,526.03 |
| Replacement for Staff 1 | 31717-5710 | | 45,000.00 | | 45,000.00 | | | - | | | 45,000.00 |
| HEAT/AC Dispatch Mini Split | 31728-5775 | | 30,000.00 | | 30,000.00 | | 22,690.00 | 22,690.00 | | 22,690.00 | 7,310.00 |
| Scott Air Packs / SCBA Replacement | 31750-5740 | 20,000.00 | | | 20,000.00 | | | - | | - | 20,000.00 |
| State Fiber Connection / Control Station Replacement | 31757-5320 | 20,000.00 | | | 20,000.00 | | | - | | - | 20,000.00 |
| Training Building stairs and railing with Inspection | 31762-5780 | 17,000.00 | | | 17,000.00 | | | - | | - | 17,000.00 |
| (8) MSA 4-Gas Meter Replacement: (6) Fire + (2) I | 31763-5740 | 1,238.85 | | | 1,238.85 | | | - | | - | 1,238.85 |
| Turn Out Gear Replacement | 31784-5740 | 21,407.09 | | | 21,407.09 | | 21,407.09 | 21,407.09 | | 21,407.09 | (0.00) |
| FMO Investigation vehicle & cap | 31800-5710 | 647.23 | | | 647.23 | | | - | | - | 647.23 |
| Hurst Tool Replacement | 31819-5700 | 6,000.00 | | | 6,000.00 | | | - | | - | 6.000.00 |
| Phone System | 31829-5700 | 52,148.41 | | | 52,148.41 | | 42,525.54 | 42,525.54 | 27,129.83 | 69,655.37 | (17,506.96) |
| Facilities Maintenance Program | 31830-5700 | (10,554.87) | | | (10,554.87) | | | - | | - | (10,554.87) |
| West Street Front Apron repairs | 31830-5775 | 9,365.00 | | | 9,365.00 | | | - | | - | 9,365.00 |
| Coles Road Firehouse Cooling System (Emergency | 31922-5740 | | | 21,000.00 | 21,000.00 | | | - | 20,386.00 | 20,386.00 | 614.00 |
| Murphy beds (6) | 31939-5800 | 12,735.25 | | | 12,735.25 | | | - | | - | 12,735.25 |
| Cromwell Fire Department Strategic Plan | 31939-5800 | 18,556.00 | | | 18,556.00 | | | - | | - | 18,556.00 |
| Coles Road Roof | 31941-5430 | | 80,000.00 | | 80,000.00 | | 73,800.00 | 73,800.00 | | 73,800.00 | 6,200.00 |
| Fit Testing Machine Replacement | 31947-5740 | (4,592.43) | | | (4,592.43) | | -5,591.06 | (5,591.06) | | (5,591.06) | 998.63 |
| Apparatus, Ambulance & Equipment (bonds) | 31949-5710 | 213,032.90 | | | 213,032.90 | | 5,828.28 | 5,828.28 | 20,505.34 | 26,333.62 | 186,699.28 |
| Air compressor - Court St apparatus bay | 31952-5740 | 3,892.20 | | | 3,892.20 | | | - | | - | 3,892.20 |
| Active Projects | | 677,340 | 379,500 | 93,201 | 1,150,041 | - | 160,660 | 160,660 | 81,564 | 242,224 | 907,817 |
| Total | | 8,544,511 | 406,500 | 50,000 | 9,001,011 | 7,726,119 | 285,511 | 8,011,629 | 81,564 | 8,093,194 | 907,817 |

Fire Equipment Reserve: FY 24-25 Requi

- Mustang Suits
- PDFs & Helmets
 - Fire Police Jackets

| | | | | | • | Engine | I On Spot | | | | |
|--|------------|-------------|-----------|----------------|---|-----------|-------------|---------|---------|----|------------|
| | Account | Budget | Budget | Budget Adj | • | Engine : | 1 Backup Ca | ım. | | | |
| Description | Number | Prior Years | 2023-2024 | Closing Accour | • | Ambula | nce Backup | Cam. | Balance | F | Request |
| Closed Projects & Uncommitted Fund Balance | | 7,867,171 | 27,000 | (43,201) |) | 7,850,970 | | 350,970 | (0) | | |
| Bird Remediation | New | | | | | | | | | \$ | 7.000.00 |
| Marine Equipment and Uniforms | New | | | | | | | \ | | \$ | 14,100.00 |
| 4 Rescue Task Force Setups | New | | | | | 1 | | | | \$ | 12,000.00 |
| Vehicle to Replace FM2 | New | | | | | | nented by | | | \$ | 55,000.00 |
| Stryker Stretcher, Replace out of date stretcher | New | | | | | \$9,30 | 55 already | | | \$ | 37,000.00 |
| Apparatus Safety Equipment | New | | | | | annro | priated in | | | \$ | 12,300.00 |
| E-Drolic Ram | New | | | | | | = | | | \$ | 10,500.00 |
| Court Street Bay Floor | New | | | | | west | St. Apron. | | | \$ | 10,000.00 |
| Coles Road Sidewalk Spalling | New | | | | | We ha | ive a quote | | | \$ | 10,000.00 |
| Pre-Emption Device Evaluation Study | New | | | | | for | \$28,500. | | | \$ | 10,000.00 |
| Court Street Fire House Facilities Projects | 31604-7310 | 10,000 | | | | 101 | 720,300. | - | 25,153 | \$ | 10,000.00 |
| Turn out Gear Replacement | 31706-5740 | | 30,000 | | | 30,000 | 13,543 | 13,543 | 16,457 | \$ | 25,000.00 |
| Equipment Replacement Account | 31708-5740 | | 100,000 | 50,000 | | 150,000 | | - | 150,000 | \$ | 100,000.00 |
| | | | | | | | | | | \$ | 312,900.00 |

I.T. Equipment Reserve: FY 24-25 Request

\$200,000 Water: 47% District: 45%

Tower: 8% Plus

\$75,000 to Fund Bond Line

(31949-5710)

| | Account | Budget | Budget | Budget Adj. | Updated | | Total | | | |
|--|------------|-------------|-----------|------------------|-----------|------------|-----------|---------|-------|----------------|
| Description | Number | Prior Years | 2023-2024 | Closing Accounts | Budget | Encumbered | Committed | Balance | FY25 | uest |
| Closed Projects & Uncommitted Fund Balance | | 7,867,171 | 27,000 | (43,201) | 7,850,970 | - | 7,850,970 | (0) | | \overline{V} |
| Milestone Camera System - Utility | | | | | | | | | \$ (1 | 65,000.00 |
| SWITCH UPS REDUNDANCY | | | | | | | | | \$ | 12,500.00 |
| Alarm Panel Upgrade - Replace Associated | 31709-5740 | | 30,000 | | 30,000 | | - | 30,000 | \$ | 10,000.00 |
| State Fiber Connection / Control Station Replacement | 31757-5320 | 20,000 | | | 20,000 | | - | 20,000 | \$ | 10,000.00 |
| | | | | | | | | | 1 | 97,500.00 |

Fire \$ 312,900.00

Info. Tech. \$ 197,500.00

\$ 510,400.00

Fire Revenue vs. Expenditures

| Account Number | Description | Actual 22-23 (pre-audit) | FY24 Modified Budget | FY 24 YTD Actual | FY 25 Department Request | Change from FY23 Budget | % Variance |
|-------------------|-------------------------|-----------------------------|-------------------------|---------------------|-----------------------------|----------------------------|---------------|
| | Capital | | | | | | |
| 01402 5990 | Operating Transfers Out | 169,309 | 429,500 | 429,500 | 510,400 | 80,900 | 18.84% |
| | | | | | | | |
| | TOTAL REVENUES | 5,970,218 | 6,912,093 | 4,088,455 | 7,404,119 | 492,026 | 7.12% |
| | TOTAL EXPENSES | 5,807,618 | 6,912,093 | 3,652,447 | 7,404,119 | 492,026 | 7.12% |
| | Balance | 162,601 | - | 436,008 | 0 | 0 | |

| Operating Expense | \$ 6,893,719 |
|-------------------|-----------------|
| Capital Expense | \$ 510,400 |
| | \$ 7,404,119 |



Thank you for your dedication to the community. Cromwell Fire District FY 2024-2025

Water Division

Proposed Annual Budget

Prepared By: Roger T. Hart



Water Division Revenue



| Account Number | Description | Actual 22-23 (pre-audit) | FY24 Modified Budget | FY 24 YTD Actual | FY 25 Department Request | Change from FY23 Budget | % Variance |
|-------------------|-------------------------------------|-----------------------------|-------------------------|---------------------|--------------------------|----------------------------|---------------|
| 05 | Water Fund | | | | | | |
| 05 4140 | Interest Income On Assessment | 9,998 | 2,000 | 2,428 | 2,000 | - | 0.00% |
| 05 4150 | Interest on Receivables | 41,074 | 40,000 | 13,655 | 39,259 | (741) | -1.85% |
| 05 4200 | State Grants | - | - | - | - | - | #DIV/0! |
| 05 4300 | Interest Income | 680 | 747 | 20,444 | 60,361 | 59,614 | 7980.46% |
| 05 4400 | Metered Sales To General Public | 2,360,031 | 2,340,384 | 678,278 | 2,391,315 | 50,931 | 2.18% |
| 05 4402 | Sales to Other Districts | 78,135 | 92,250 | 79,264 | 79,264 | (12,986) | -14.08% |
| 05 4405 | Seasonal & Hydrant Sales | 148,406 | 138,300 | 48,581 | 69,695 | (68,605) | -49.61% |
| 05 4410 | Miscellaneous Service Revenues | 49,529 | 36,500 | 41,845 | 39,686 | 3,186 | 8.73% |
| 05 4411 | Connection Charges/Inspections | 55,596 | 40,300 | 26,034 | 46,806 | 6,506 | 16.14% |
| 05 4900 | Miscellaneous Non-operating Revenue | 6,911 | 5,000 | 40,301 | 5,000 | - | 0.00% |
| 05 4930 | Employee Insurance Contribution | 12,662 | 13,860 | 6,372 | 13,237 | (623) | -4.49% |
| 05 4935 | Development Analysis Reimbursement | - | 20,000 | - | - | (20,000) | -100.00% |
| 05 4990 | Administrative Costs-Other Funds | 6,000 | 6,000 | 6,000 | 6,000 | - | 0.00% |
| 05 4995 | Operating Transfers In | | | | _ | | #DIV/0! |
| 05 4990 | Transfer from Fund Balance | _ | 180,000 | - | 175,000 | (5,000) | -2.78% |
| | TOTAL REVENUE | 2,769,023 | 2,915,341 | 963,201 | 2,927,624 | 12,283 | 0.42% |

Water Expense: Payroll & Power and Pumping

- 3% Salary Increase
- Add 1 Maintainer Salary

| Account | Description | Actual | FY24 Modified | FY 24 YTD | A | onango n | 7 | ,,, |
|------------|-------------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|--------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | <u> </u> | iance |
| 05901 | Payroll | | | | | | | |
| 05901 5105 | TOTAL PAYROLL | 645,563 | 672,222 | 331,141 | 797,188 | 124,966 | | 18.59% |
| | | | | | | | | |
| 05902 | Power and Pumping | | | | | | | |
| 05902 5434 | Maint. of Structures & Improvements | 13,629 | 12,000 | - | 12,000 | - | | 0.00% |
| 05902 5435 | Maint. of Pumping Equipment | 17,626 | 37,250 | 9,923 | 38,500 | 1,250 | | 3.36% |
| 05902 5620 | Power | 330,051 | 505,230 | 114,710 | 500,000 | (5,230) | | -1.04% |
| 05902 5800 | Other Expenditures | 5,605 | 15,500 | - | 15,500 | - | | 0.00% |
| | TOTAL POWER AND PUMPING | 366,911 | 569,980 | 124,633 | 566,000 | (3,980) | | -0.70% |

Water Expense: Transmission & Distribution Other Operating Expenses

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|-----------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 05904 | Transmission & Distribution | | | | | | |
| 05904 5319 | Outside Services | 15,331 | 24,000 | 123 | 26,000 | 2,000 | 8.33% |
| 05904 5436 | Maint. of Reservoir | 479 | 10,000 | 564 | 10,000 | - | 0.00% |
| 05904 5437 | Maint. of Trans & Distr Main | 30,343 | 64,500 | 14,527 | 64,500 | - | 0.00% |
| 05904 5438 | Maint. of Services | 3,500 | - | - | - | - | #DIV/0! |
| 05904 5439 | Maint. of Meters | 7,001 | - | - | - | - | #DIV/0! |
| 05904 5845 | Development Analysis Expense | - | 20,000 | - | - | (20,000) | -100.00% |
| 05904 5440 | Maint. of Hydrants | 12,193 | 25,000 | 1,298 | 20,000 | (5,000) | -20.00% |
| | TOTAL TRANSMISSION & DISTRIBUTION | 68,846 | 143,500 | 16,513 | 120,500 | (23,000) | -16.03% |
| | | | | | | | |
| 05908 | Other Operating Expenses | | | | | | |
| 05908 5621 | Utilities | 10,662 | 11,500 | 4,175 | 12,650 | 1,150 | 10.00% |
| 05908 5800 | Other Expenditures | 1,556 | 4,000 | 1,405 | 4,000 | - | 0.00% |
| 05908 5802 | Uniforms | 7,994 | 8,000 | 2,794 | 9,000 | 1,000 | 12.50% |
| 05908 5870 | Dues & Training | 9,299 | 12,000 | 4,082 | 12,000 | - | 0.00% |
| 05908 5880 | Truck & Garage Expense | 43,431 | 40,000 | 23,438 | 45,000 | 5,000 | 12.50% |
| | TOTAL OTHER OPERATING EXPENSES | 72,941 | 75,500 | 35,894 | 82,650 | 7,150 | 9.47% |

Water Expense: General Admin./Debt Services

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|--|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 05907 | General Administration | | | | | | |
| 05907 5200 | Payroll Tax Expense | 47,941 | 47,660 | 24,528 | 54,927 | 7,267 | 15.25% |
| 05907 5210 | Unemployment Compensation | - | 1,000 | - | 1,000 | - | 0.00% |
| 05907 5230 | Worker's Compensation Insurance | 14,678 | 16,080 | - | 14,929 | (1,151) | -7.16% |
| 05907 5240 | Dental Insurance | 8,661 | 10,458 | 4,092 | 7,911 | (2,547) | -24.36% |
| 05907 5260 | Medical Insurance | 174,310 | 159,500 | 81,010 | 196,206 | 36,706 | 23.01% |
| 05907 5270 | Life Insurance | 2,369 | 2,310 | 1,276 | 2,188 | (122) | -5.28% |
| 05907 5290 | Pension-Employer | 36,684 | 43,887 | - | 39,012 | (4,875) | -11.11% |
| 05907 5319 | Outside Services | 3,129 | 9,000 | 70 | 9,000 | - | 0.00% |
| 05907 5320 | Professional Fees | 59,805 | 48,450 | 18,933 | 37,417 | (11,033) | -22.77% |
| 05907 5520 | Property/Liability Insurance | 39,530 | 47,436 | 46,901 | 51,591 | 4,155 | 8.76% |
| 05907 5610 | Office Operations Expense | 11,798 | 13,750 | 3,637 | 13,750 | - | 0.00% |
| 05907 5615 | Tele-communications | 13,622 | 16,200 | 7,840 | 19,190 | 2,990 | 18.46% |
| 05907 5621 | West Street Utilities | 11,870 | 12,500 | 6,520 | 16,398 | 3,898 | 31.19% |
| 05907 5805 | Computer Operations | 83,712 | 74,955 | 24,039 | 75,382 | 427 | 0.57% |
| 05907 5811 | Payroll Services | 565 | 650 | 181 | 650 | - | 0.00% |
| 05907 7141 | Postage | 2,841 | 4,500 | 365 | 4,500 | - | 0.00% |
| 05907 7142 | Utility Billing Services | 13,457 | 22,000 | 6,582 | 22,000 | - | 0.00% |
| | TOTAL GENERAL ADMINISTRATION | 524,971 | 530,336 | 225,976 | 566,051 | 35,715 | 6.73% |
| | | | | | | | |
| 05 2505 | Debt Service-Principal (Balance Sheet) | | 192,568 | - | 193,264 | 696 | 0.36% |
| 05907 5910 | Debt Service-Interest | 22,298 | 15,235 | 8,358 | 12,170 | (3,065) | -20.12% |
| | DEBT SERVICE | 22,298 | 207,803 | 8,358 | 205,435 | (2,368) | -1.14% |

Water Capital Fund (Current)

Current as of 03/27/2024 (Does not Match Handout)

| | Account | Budget | Budget | Budget Adj. | Total | Expended | Expended | Total | | |
|---|------------|-------------|------------|------------------|------------|-------------|------------|--------------|------------|------------|
| Description | Number | Prior Years | 2023-2024 | Closing Accounts | Budget | Prior Years | 2023-2024 | Expenditures | Encumbered | Balance |
| Closed Projects & Uncommitted Fund Balance | | 5,830,645 | 36,000 | 1,853 | 5,868,498 | 5,737,109 | 131,389 | 5,868,498 | - | (0) |
| Permitting for interconnection (estimated a little high | 35603-7130 | | 40,000.00 | | 40,000.00 | | | - | | 40,000.00 |
| West Street Side Street WM improvements | 35603-7310 | | 130,000.00 | | 130,359.00 | | 127,466.09 | 127,466.09 | 5,078.91 | (2,186.00) |
| Combined Water Rate Study Water Audit (EP) | 35722-7290 | | 60,000.00 | | 60,000.00 | | 35,532.00 | 35,532.00 | | 24,468.00 |
| Butterfly Valve and Accuator for Berlin interconnec | 35736-5740 | | 8,000.00 | | 8,000.00 | | | - | 4,513.42 | 3,486.58 |
| Water GIS update.Phase 2 of Lead Copper data ba | 35741-5730 | | 34,000.00 | | 26,797.00 | | 2,920.00 | 2,920.00 | 6,043.00 | 17,834.00 |
| Engineering for interconnection project | 35753-7290 | | 185,700.00 | | 313,330.64 | | 213,383.70 | 213,383.70 | | 99,946.94 |
| SCADA Phase 3 | 35755-7310 | | 15,500.00 | | 17,587.31 | | | _ | 22,680.00 | (5,092.69) |
| ADR Security alarm panels Chem feed, Sovereign, E | 35775-5740 | | 6,000.00 | | 6,000.00 | | | _ | 6,000.00 | - |
| VM-810 Pipe Locater | 35776-5740 | 4,387.00 | | | 4,387.00 | | 4,051.78 | 4,051.78 | 335.22 | (0.00) |
| Switch / UPS Redundancy (50%) | 35827-5700 | 4,000.00 | | | 4,000.00 | | | - | | 4,000.00 |
| Hydrants | 35929-5722 | 22,609.76 | | | 22,609.76 | | | - | | 22,609.76 |
| Meters | 35937-5720 | | 110,000.00 | | 113,102.88 | | 54,940.96 | 54,940.96 | 45,059.04 | 13,102.88 |
| Balance (bonds) | 35970-5700 | 7,118.93 | | | 7,118.93 | | | - | | 7,118.93 |
| Active Projects | | 154,341 | 622,700 | - | 903,018 | - | 570,940 | 570,940 | 125,933 | 225,288 |
| Total Water Capital Projects | | 5,984,987 | 658,700 | 1,853 | 6,771,517 | 5,737,109 | 702,329 | 6,439,438 | 125,933 | 225,288 |

Wate

Meters

Vac Valve Excersizer /Vac Excavati Treatment Feasibility Study (EP)

Replacement Truck Ford F350

Generator installation at Evergreen

Milestone Camera System - Utility

SWITCH UPS REDUNDANCY (IT)



\$ 113,000.00 \$ 61,600.00

\$ 72,000.00 \$ 34,800.00

94,000.00

12,500.00 \$ 487,900.00

Water Capital: Revenue vs. Expense

| Account | | Actual | FY24 Modified | FY 24 YTD | FY 25 | Change from | % |
|------------|---------------------------------|-------------------|---------------|-----------|--------------------|-------------|----------|
| Number | Description | 22-23 (pre-audit) | Budget | Actual | Department Request | FY23 Budget | Variance |
| 05908 | Capital | | | | | | |
| 05908 5990 | Transfer Equipment Reserve Fund | - | - | - | - | - | #DIV/0! |
| 05908 5990 | Transfer Water Capital Fund | 385,072 | 622,700 | 622,700 | 487,900 | (134,800) | -21.65% |
| | TOTAL CAPITAL | 385,072 | 622,700 | 622,700 | 487,900 | (134,800) | -21.65% |
| | | | | | | | |
| | TOTAL REVENUES | 2,769,023 | 2,915,341 | 963,201 | 2,927,624 | 12,283 | 0.42% |
| | TOTAL EXPENSES | 2,147,201 | 2,915,341 | 1,400,550 | 2,927,624 | 12,283 | 0.42% |
| | Balance | 621,822 | - | (437,349) | 0 | 0 | #DIV/0! |

| | \$ 2,927,624 |
|-------------------|-----------------|
| Capital Expense | \$ 487,900 |
| Operating Expense | \$ 2,439,724 |

Mank

Thank you for volunteering for this important task.